MESOAMERICAN REEF FUND

ANNUAL TECHNICAL REPORT

Title Page

Project Number	TIDE-OAKMARFUND 2017-19-1-2
Project name	Strengthening financial sustainability initiatives to support management of Port Honduras Marine Reserve (PHMR)
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Period covered in the report and	October 2017 to September 30, 2018
date of presentation	

1. Executive summary to date: briefly describe activities and results to date. Complete executive summary for final report.

TIDE received funds from OAK MAR Fund for project implementation that commenced in October of 2017. This annual report focuses on the accomplishments for the period October 2017 to September 30 2018. The achievement was in line with the four project objectives.

Objective # 1 commercially important fisheries, including conch, lobster, sea cucumber, and at least 3 finfish species monitored and their habitats mapped to inform Adaptive Management Framework (AMF). During the period October 2017 to September 2018 eight monitoring dives were conducted; two dive trips for each commercial species; namely, sea cucumber, two for conch, two for lobster and two for coral monitoring on assigned transects. A total of 60 permanent transects are now established for TIDE Synoptic Monitoring Program.

Objective # 2 required TIDE to increase surveillance and enforcement to reduce pressures on fisheries in PHMR. Ranger staff continued regular patrols within the reserve using the Spatial Monitoring and Reporting Tools (SMART) during patrols for improved monitoring and reporting. Accomplishments were also made under Objective # 3: strengthen TIDE's financial sustainability mechanisms through implementation of alternative income generating programs. All activities under this objective were completed. The infrastructural renovation on TIDE building in Big Falls and upgrades on the road access have change the appearance of the facility. To date the Big Falls facility has hosted five overnight groups through TIDE Tours since its upgrade; resulting in income for TIDE Tours. The latter period of the year saw the completion of the first cabana on TIDE Private Protected Lands. Safety equipment such as stretchers, leg braces, neck braces, etc was purchased and dispatched to the protected areas. Activities under objective number three were fully completed.

Objective #4 included development and implementation of an effective communication strategy in order to communicate TIDE's impact to stakeholders, donors, and partners. Ms. Sabrina Myvette was hired as TIDE communication officer on July 5th 2017. Most of the activities that were delayed in the first period of the

project implementation was fast forward and accomplished. Minor delay in the implementation of the design and launch individual donor program. The celebration for launch and the familiarization tour for donors were planned to compliment activities of TIDE conservation gala/annual fish festival schedule for the second weekend of October 2018.

Note that the budget disbursement schedule was used for implementation of activities. A complete breakdown of progress made on each Activity under the four objectives are describe in section four of this report. The project development table also provide additional information on project's milestones activities deliverables and percentage completed

2. Copy the objectives of the project, as established in the approved proposal. The overall project goals as established in the approved proposal is to strengthen the management of the Port Honduras Marine Reserve through targeted research, enforcement, and implementation of sustainable financial mechanisms.

Specific Objectives are:

Objective 1: Monitor at least 3 finfish species as well as commercially important fisheries, conch, lobster, sea cucumber and map their habitats to inform Adaptive Management Framework (AMF)

Objective 2 To reduce Fishing pressure through increased surveillance and enforcement in PHMR.

Objective 3: To strength TIDE's financial sustainability mechanisms through implementation of alternative income generating programs.

Objective 4 To develop and implemented an Effective communication strategy in order to communicate TIDE's impact to stakeholders, donors, and partners.

4. Project progress:

• Indicate if the originally planned methodology still applies or if it has been modified. In case of the latter, explain why and what the changes are.

The original planned methodology still applies and has not changed during the past six months of project implementation. Majority of the project activities are being implemented as scheduled. As mentioned, TIDE is presently following the project budget disbursement schedule to implement activities. During project implementation, we had two reallocation of project activities requested and approved. We requested reallocation funds to meet additional cost to attend Educational Travel Conference in Bermuda and to assist with urgent repairs of the docking facility on Abalone Caye. (See annex I)

Indicate the advance of the project in relation to the original timetable and explain the reason for any delays there may have been. List the results/advances/outcomes to date by planned activity.

Objective #1

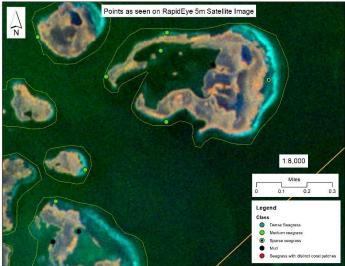
Activity 1.1 Complete Zone 2, 3, and 4 of the habitat maps for the PHMR by dives. Is to complete Zone 2, 3 and 4 of the habitat maps for the PHMR. A map was developed for PHMR in a previous study which divided PHMR into 5 Zones. Three habitat zones were completed (see annex II). Result of the habitat mapping were compiled in a 2014 -2016 report (Separate attachment)

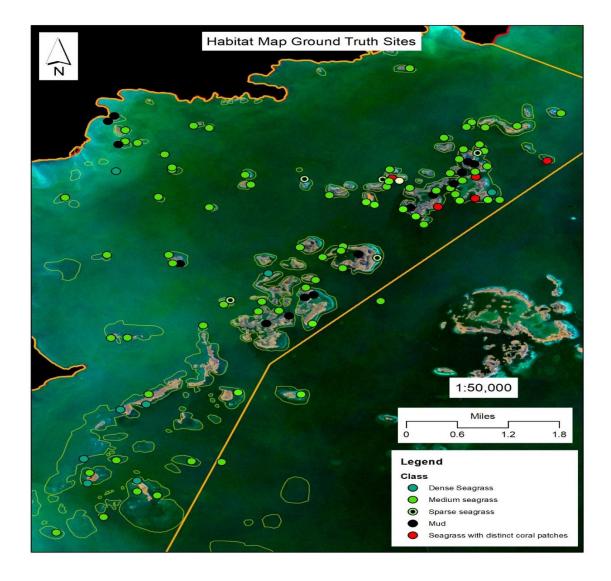
Activity 1.2 Ground Truthing of points from different zones of the PHMR: Ground truthing was conducted by dives to collect actual habitat data which is used to verify what is produced in the remote sensing software (GIS Work). Dives were conducted in November of 2016. There was a total of 12,960 points sampled using the point intercept method. This entailed traversing a 30 meter transect, and at every .25 meters a sample was taken of what fell directly below the transect. Examples identified included, sponges, hard corals, sand, mud, turtle seagrass, manatee seagrass and algae (dictyota, brown macroalgae, baresub).

Using the percent composition by transect, a general classification was given to the habitat type using Mumby and Harbourne(1998) classification scheme.

The pictures below show the transects as seen on different satellite imagery. The larger image shows all Transects sampled by Dive in PHMR Zone 1.







108 sites were surveyed with 9 sites falling into the classification of Dense Seagrass (Seagrass greater than 70%). Seventy-one (71) sites fell into the classification of Medium Seagrass (30 – 70% Seagrass), seven (7) sites had seagrass with distinct coral patches (>5% Coral coverage). Six (6) sites contained sparse seagrass (10 – 30% seagrass). For this habitat mapping classification, other sites will be manually entered such as Sand Bottom Substrate, Mangrove Classes (on land), Swamp Mud (on land), Beach Sand (on land) and Algae classes. These classes were identified in the field but were not verified in the field due to time constraints and other limitations of the study. GPS points were taken for these classes when identified in the field.

Activity 1.3 Collect data to complete 8 biodiversity monitoring dives from commercial species (lobster, conch, sea cucumber and 5 fin fish species). Eight trips were conducted to monitor the commercial species. The dives focused on biodiversity monitoring of commercial species lobster, conch and sea cucumber. Dives were conducted on the following dates

LOBSTER

OPEN SEASON: June 15

CLOSE SEASON: February 15

Date research were conducted - February $14^{th} - 18^{th}$ and June $9^{th} - 13^{th}$

Methodology: Lobster monitoring uses the timed swim method. Two divers search for 30 minutes, counted and measured all lobsters found while swimming.

A total of 52 lobsters were recorded, with 23 being found in the replenishment zone, 21 in the general use zone, and 8 found out of the reserve. Upon correct identification of the species, an estimate of carapace length was recorded and the sex determined. A note of the presence of eggs and tar spot was also taken. For the first period of reporting, (post season) it should be noted that weather conditions were favorable so the likelihood of finding lobster was high which could be seen in the numbers recorded. Data analysis was completed for only one specie (Annex III).

CONCH

OPEN SEASON: October 1st

CLOSE SEASON: June 30th

Date research were conducted Conch - June 30th – July 4th and September 13th -17th Five transects to monitor conch were established. These five transects measured dimension, 50-meters X 4 meters. MBRS Synoptic Monitoring Program (SMP) methodology was used. Data collected will be analyze next year.

SEA CUCUMBER

OPEN SEASON: N/A

CLOSE SEASON: N/A

Date research were conducted: Sea Cucumber July 16th – 20th and November 6th – 10th

Methodology: The moratorium on sea cucumber is still in place; however, regular monitoring occurred. Sea Cucumber uses the radar sweep methodology. Two transects are demarcated with a radius of 11.28 meters and the area is search. Data collected will be analyze next year

CORAL

OPEN SEASON: N/A CLOSE SEASON: N/A Date research were conducted: Coral Reef - Fish July 25th -29th

Methodology: Line point intercept method was use for coral monitoring. A total of six transects were established. These transect measured 30 meters long and 2 meters wide. Benthic data was collected within the transects.

Dives were completed using the same transect to gather data on coral health. Information on coral, height, length and diameter were collected. Information was also gathered on evidence of disease and bleaching.

FIN FISH

OPEN SEASON: N/A

CLOSE SEASON: N/A

Date research were conducted: Fish July 25^{th} - 29^{th} and

Methodology: For finfish monitoring the methodology used are belt transect and rover diver.

Eight belt transects were established. These transect measuring 30 meters long and 4 meters wide. Two meters on both sides of the tape were surveyed. Adults and juvenile fish were counted, identified and their sizes estimated using a measuring device used by divers for such purposes.

The rover diver method includes dives for a duration of 30 minutes. During these dives fish species and abundance are recorded.

The science director was schedule to start working on October 30th 2018. When on board she will be completing the analysis of data gathered for commercial species and coral for the 2017 and 2018 monitoring cycle.

Activity 1.4 Organize 4 Managed Access Forums: TIDE conducts at least four fisher forums per year.

During this reporting period two forums were held. One in November of 2017 and the other on May 28th 2018. The primary objective of the forum was to give updates in regards to new managed access regulations, updates on projects in PHMR and to address concerns from fishers. Other objectives included giving a summary of the Market Catch Data being collected at the fish market and to summarize catch logbook data to the fishers. Over 35 participants including representatives from the Fisheries Department, TIDE and the villages of Monkey River, Punta Negra, Punta Gorda and Barranco Village attended the forums. (Minutes of meeting Annex IV).

<u>For objective #2:</u> To increased surveillance and enforcement to reduce pressures on fisheries in PHMR. Ranger's staff continued with regular daily patrols during the report period.

Three arrests were made during the report period. Other confrontation involved minor offenses which required only verbal warning. The preceding involved two foreign fishermen engaged in commercial fishing with the use of restricted gear (gill net), no fisherfolk license, no boat license and without distinguishing boat mark. They were each charged \$3,520 and their engine and equipment in the vessels were forfeited to the government of Belize.

In the second instance, two fishermen were found engaging in commercial fishing with the use of restricted gear (gill net) no fisherfolk license, no boat license, possession of illegal sports fish bonefish and tarpon. They were each charged \$2,625.00 and their vessel along with their engine and equipment was forfeited to the Government of Belize. Third were two fishers found engaged in commercial fishing with the use of restricted gear (gill net), engaged in commercial fishing within a conservation zone (South Snake Caye), no fisher folk license and no boat license. They were each charged \$4,025.00 and their vessel along with the engine and equipment was forfeited to the Government of Belize.

Activity 2.1 Complete at least 600 patrols for the project cycle. For the period October 2017 to September 2018 a total of 397 documented patrols were conduct in the reserve. All patrols are conducted in collaboration with Belize Coast Guard. Four soldiers from the Belize Coast Guard are permanently stationed with the TIDE rangers, so patrols are always conducted with at least 2 soldiers on the vessel. During this period, no joint patrols were conducted with other agencies. The table below summarizes the number of monthly patrols and time spent on patrols conducted in PHMR for the reporting period.

Patrol Details for Oct- 2017 and Sept 15 th 2018											
Months	No. of Patrols	Total Hours Allocated	Day Patrols	Night Patrols							
October	37	143	30	7							
November	49	194	39	10							
December	45	139	37	8							

January	33	115	27	6
February	39	121	32	7
March	27	131	25	2
April	28	133	25	3
May	36	178.5	26	10
June	June 30		26	4
July	28	125.5	26	2
August	28	139.5	20	8
September	17	82	14	3
TOTAL	397	1633.3	327	70

Activity 2.2 Purchase equipment required for used of SMART technology.

Other accomplishment includes the purchase equipment and materials required for patrols (Annex V). Ranger staff received weekly food and cleaning supplies for their ranger station. Fuel containers were purchased and fuel was provided for weekly patrols. A total of 5 flashlights for night patrols, eight fuel containers and three sets of uniforms for five ranger staff. Items listed above were purchased with funding from OAK Foundation. Items purchased by European Union funds are annexed.

Activity 2.3 Collect and analyze SMART data for the PHMR.

TIDE manages three protected area in Toledo. Within these sites are 11 park rangers. TIDE ranger team has completed four sessions of SMART Training during the past two years. The last training was completed from the 9-11 December 2017.

The objectives of the training were:

- 1. To provide participants with an overview of SMART and CyberTracker software, and the benefits of their application.
- 2. To introduce participants to the CyberTracker app and how to use it to gather patrol data.
- 3. With participants, review data model and seek feedback for customization towards organization needs.
- 4. To train participants to login to SMART and upload collected Data.

- 5. To conduct scenario based practical exercise for participants better understanding of concepts.
- 6. Train the P.A. managers to independently administer SMART and troubleshoot any SMART issues.
- 7. Navigate comfortably through the software and hardware.
- 8. Create queries and run reports.

Training were held on the following dates:

26th July April 2017 15-17 November 2017 7-9 December 2017

9-11 December 2017

During the past year reports have been generated using the SMART technology. (sample report Annex VI)

<u>Objective 3</u>, to strengthen TIDE's financial sustainability mechanisms through implementation of alternative income generating programs. For the period of this report, 99% of activities under objective #3 were completed.

Activity 3.1 Bird identification and wildlife tracking course completed for 10 tour guides, including 4 TIDE tour guides and 6 community guides. This activity was to train at least 10 tour guides in Bird identification and Wildlife tracking. This activity was scheduled for April 9th -14th 2018. Mr. Lee Burton a bird language leader instructor of Texas Master Naturalist and Casey McFarland wildlife track & sign instructor were hired to deliver the course. The first 4 days of training was held at Cockscomb Basin Wildlife Sanctuary. The remaining days of the training was held in Payne's Creek National Park and at TIDE Private Protected Lands. TIDE sponsored 5 staff for the training. The additional spaces were tour guide from Toledo District.

One setback was the timing of the training. The training was conducted at the right time (peak of the bird season) but also the peak of the tourism season; during the busy schedule of tour guides and operators. A total of seven participants were involved in the training two tour guides and five TIDE staff. The training ended April 14th 2018.

Activity 3.2 Upgrade accommodation facility and compound at TIDE's property in Big Falls so that it can be marketed on Airbnb. This activity involved the upgrade of accommodation facility and compound at TIDE's property in Big Falls so that it can be marketed on Airbnb. This included 5 sub activities for the specific site.

 Activity 3.2.1 Visitor accommodation compound in Big Falls is properly landscaped and maintained. Landscaping activities included the removal of top soil and leveling ground below the building. The area was then covered with quarter inch crush rocks. Drainage of the area was improved and a small spice garden was built. A flower and ornamental area was installed using recycle tires (Annex VII).

These investments and upgrade were to improve the facility to keep existing customers and also to tap into new markets. TIDE's property in Big Falls is a 4-bedrooms 2-bathrooms structure with great potential to become listed on Airbnb as a destination for birders and nature-based tourism, but it needed to meet certain standards in order to be listed. The investment included the upgrade of the structure and the compound around it by properly landscaping the area, repairing 2 bathrooms including sink and sewerage, upgrading the access road to the site and procuring indoor and outdoor furniture.

- 2. Activity 3.2.2 Renovate downstairs bathroom and bedroom at Big Falls accommodation site. This activity entailed a complete renovation of an existing room below the house at Big Falls. This renovation of the room included reinstalling new electrical switches, lights and outlets, and plumbing for bathroom and kitchen. The ceiling and walls were repainted. New entrance and bathroom door were installed (Annex VIII)
- 3. Activity 3.2.3 Big Falls: Upgrade road, entrance and parking area

The road upgrade covered dumping of materials to build up 500 yards of road to the entrance of Big Fall house. The material was layout and compact. Low lying areas of the road were camber to reduce erosion and water runoff (Annex IX).

- 4. Activity 3.2.4: Big Falls: Indoor and outdoor furniture the procurement of the indoor and outdoor furniture was from local provider in Punta Gorda Town. Furniture was installed on site in Big Falls (Annex X).
- 5. Activity 3.2.5: Big Falls: upgrade 1 of 2 shower, sink and sewage Two showers were installed with new hot and cold shower heads. The old bathtubs were replaced with standing showers. New plumbing was done for both showers (Annex XI).
- 6. Activity 3.2.6: Big Falls: Promote house on Airbnb: The Belize Tourism Board have made some changes and new requirements for hotels and tourist destinations in Belize. TIDE needs to make changes on the facility in Big Falls before the site and building can be advertise on Airbnb. To Date changes in electrical requirement and insurance are being completed.

Activity 3.3 Upgrade accommodation facilities and equipment at TIDE's offices and protected areas - PHMR, PCNP and TPPL.

Activity 3.3.1: PHMR: Renovate bathroom. This activity was reallocated. Funding was use to rehabilitate the wharf at Abalone ranger station. Request and approval documentation in (Annex I)

Activity 3.3.2. TPPL: Complete 2 new cabanas: During the period one cabana was constructed on TIDE's Private Protected Lands. The other cabana will be constructed during the next quarter of the project. The construction of the cabana was completed within the contracted period (Annex XII)

Activity 3.3.3 PCNP: Outdoor Bathroom with lights. Payne's Creek National Park now has an upgraded Solar System that provides energy for the entire site (Annex XIII)

Activity 3.3.11 TIDE Compound Storage Unit – To enhance and upkeep TIDE tours recreational equipment the storage area at TIDE compound was improved. A 12ft X 18ft extension on TIDE existing storeroom was constructed. A portion of the building received new ceilings and walls were plaster and painted. Shelves and racks were built for materials and equipment (Annex XIV)

Activity 3.5 Upgrade accommodation equipment at TIDE's offices and protected areas - PHMR, PCNP and TPPL for visitors

Activity 3.5.1: TIDE Compound: Health and safety equipment

	Health and safety Equipm	nent		
Equipment	Brand	Size	Quantity	Donor
EMT first responder	spine board stretcher immobilization w/ head-bed and spider straps.		1	ΟΑΚ
Head Mobilizer			1	OAK
A2 wrist support brace with thumb spica left	Aircast	Med(right)	1	ΟΑΚ
A2 wrist support brace with thumb spica Right	Aircast	Med(left)	1	ΟΑΚ
Tri-panel knee immobilizer brace	Velpeau	Lrge	1	OAK

Safety equipment were procured and dispatched strategically to different sites.

Tri-panel knee immobilizer brace	velpeau	М	1	OAK
Tri-panel leg immobilizer brace	velpeau	S	1	OAK
Arm Sling, elbow shoulder padded support	Zinnor		1	OAK
Plastic neck support Brace	Wondercore Rigid Cervical collar	Med	1	OAK
Fasciitis Posterior Night splint	Plantar	Lrge	1	OAK
Fasciitis Posterior Night splint	Plantar	Med	1	OAK
Fasciitis Posterior Night splint	Plantar	small	0	OAK
Safety Lanyard	RP07YEI		6	ОАК

One set was sent to Payne's Creek National Park, Porth Honduras Marine Reserve, Big Falls accommodation within TIDE Private Protected Lands and one set at the office in Punta Gorda Town. Rangers from these sites received basic training on the use of the safety equipment (Annex XV)

Activity 3.6.1 Investment made in reliable transportation – The investment made was on a 2018 Toyota-16-seater Hiace commuter van. The van is being used for transporting visitors and tourists that booked tours through TIDE Tours as well as airport pick up and drop off of international student groups for the ridge to reef program. This includes both domestic and international (Annex XVI)

Activity 3.6.3 Discover Corps familiarization tour

In March 2018 TIDE Tours hosted Ms. Amanda DiSilvestro from Discover Corps for a familiarization tour in Belize. TIDE first connected with Discover Corps at an adventure travel show in San Diego in 2014, and in 2016, Ridge to Reef Expeditions hosted its first guests through this partnership. Between 2016 and 2017, Discover Corps sent eight travel groups to take part in our manatee research adventure tour. Participants collected sightings data on the endangered West-Indian Manatee, whilst exploring Belize's wildlife and cultures. Feedback questionnaires are completed at the end of each tour, and this has been used to continually improve the itinerary and facilities provided to guests. However, there was a barrier in marketing the program to Discover Corps guests since no representative from Discover Corps had ever visited the program before, so in March 2018 their marketing manager joined an expedition so she could experience the entire program. TIDE Tours Sales and Marketing Manager also took part in the expedition, so that the two of them could discuss different elements of the program. The result of this familiarization tour, is that the itinerary has been amended slightly, to improve flow and provide a better overall experience for guests, and Discover Corps can now sell the program more easily to their clients, since they have first-hand experience of it.

Activity 3.8 Implement social media strategy

1. Activity **3.8.1** Purchase smart phone – Samsung Galaxy s7 edge was purchased in December. The phone has been programmed with Apps for video and picture editing. We are purchasing an underwater housing for phone to be able to record underwater media files. The phone is use by TIDE Tours manager, TIDE Tours marketing and sales manager and sometimes by TIDE Tours tour guide. The smart phone allows the Sales Manager and Manager to quickly share videos and pictures through social media to keep potential customers updated and intrigued enough to visit the website and secure a tour. This approach has also worked well with tourists who make last minute plans for tours after they landed at their destination.

Activity 3.7 Participate in national and international travel conferences

1. Activity **3.5.2** Educational Travel Conference – The Educational Travel Conference was attended by Delonie Forman (TIDE Tours Manager) and Caroline Oliver (TIDE Tours Marketing and Sales Manager). The training was held in Bermuda on February $3^{rd} - 10^{th}$ 2018. The conference had some of the world's top presenters in marketing and sales. Lessons learnt will be incorporated into

several of TIDE Tours program areas. Some of the lesson learnt was how to connect people and places for a better world. Guests need to meet the needs of grassroots organization they are visiting and help to finance these groups in order for them to continue preserving the wildlife and environment.

Another lesson was how best to organizing tours that build lasting relationships and generate future gifts. Looking out and building long term guest relationship than short term encounters. (lesson learnt was compiled and Annex XVI)

2. Activity 3.7.4 BTB Conference - The Annual Industry Conference was held in Belize City on December 7, 2017. This conference was organized by the National Belize Tourism Industry Association. The conference highlighted updates within the industry as to BTIA's next move to advocate for the banning of Styrofoam and single use plastics, upcoming National Bird Festival in October of 2018, reports on achievements in 2017 among other presentations. There was also an election of executive members for the body governing this national association. Statistics were presented to the attendees with regards to general travel patterns with Central America and the Caribbean. An update with regards to infrastructural development planned for Toledo was presented by the International Development Bank (IDB). This project was of interest to TIDE since the second phase of the Sustainable Tourism Program will be done in Punta Gorda. The IDB funded project will provide funds for Toledo District in three areas. (1) enhancing the visitors' experience by making these sites more attractive; (ii) reducing the vulnerability of these sites to the impacts of floods, hurricanes and other natural disasters; and (iii) training the people working in these areas to manage the industry better, through better information and statistics collection, for better policy and planning decisions.

TIDE sits as the Chair on the local Tourism Committee which will be guiding this project through its different stages of implementation. TIDE Tours could potentially benefit from this project as the goal is to increase tourism in Punta Gorda.

3. Activity 3.7.5 Canada Road show – Ms. Caroline Oliver (Marketing & sales Manager) of TIDE Tours attended the Belize Tourism Canadian Roadshow from November 6th – 10th 2017. TIDE believes that the Canada Road show was a strategic event to attend. Canadian tourist is a growing market in Belize and represents the second largest group of visitors to Belize. With TIDE Tours being the only ecotourism supplier attending the show; several buyers expressed interest to visit Belize. During this event, the Sales Manager had meetings with over 50 potential clients that are interested in sending tours to Belize. Details of her trip in the activity (Annex XVII)

<u>Objective 4</u> to develop and implemented an Effective communication strategy in order to communicate TIDE's impact to stakeholders, donors, and partners.

Activity 4.1 Hire Communications Manager: Ms Sabrina Myvett was hired on July 5, 2018 as TIDE's Communications Manager. Sabrina has a Bachelor's Degree in communications and more than 4 years teaching experience.

Activity 4.2 Organize and complete consultation meetings with TIDE staff, management, and board of directors to develop communications strategy. The communication strategy was presented to TIDE staff. Plans are to present the strategy to the board at the next TIDE board meeting in October (Annex XVIII).

The activities below are pending, but will be implemented before the end of October 2018.

Activity 4.3 Launch communication strategy: Due to mid-September, leading up to mid-October, being a very busy time for the TIDE team, as it relates to preparations for our largest fund-raising event, the availability of staff and board members for consultation and communication training, has been difficult. The communication strategy was internally launched and will be shared with the board members after the Conservation Festival activities are concluded.

Activity 4.4 Print new communications and promotional materials:

Consultations were held and new communication and promotional items were successfully ordered and their layouts were submitted for approval by TIDE, before going into production. The month of September sees a number of events and national holidays so again, production of some of our items were somewhat delayed due to the amount of business productions submitted ahead of TIDE's items, to one creative design company, in particular. They are slated to be ready by mid-October.

Activity 4.5 Train all TIDE staff in communications techniques: Initial consultations were carried out to evaluate the majority of TIDE staff's grasp and appreciation of communication as well as areas that needed additional work to improve effective internal communication practices. Management staff were made aware of the action plans to address TIDE's communication goals and objectives with public audiences, by way of the communication strategy's dissemination. The trainings can properly be administered after TIDE's conservation festival activities are concluded, particularly trainings for the rangers.

Activity 4.6 Promote TIDE's work on national radio and TV: through monthly advertisement spots TIDE has secured the services of PGTV to conduct production of monthly campaign flyers/videos accompanied by informative audio, informing all of its viewers of TIDE's work. Each month will be focusing on different area of TIDE's work and will be aimed at further securing our audiences' support and cooperation in addition to functioning as a means of keeping the general public, informed. It is projected that our advertisements/campaigns will be aired approximately 80 times during the course of a week and will even be aired by a media house in Belmopan City, which airs Punta Gorda's weekly news segment. TIDE was able to secure prime time views of our advertisements/campaigns by bargaining for it to be played during the course of the weekly news segment on PGTV.

Activity 4.7 Design and launch individual donor program: The Individual Donor Program is a work in progress, as we are currently building on the recorded database of individuals, businesses, organizations and statutory bodies that have donated to TIDE's cause, in a number of categories. Our familiarization tour is set to be conducted during the course of October 2018. We recognize its important functions as a means of encouraging continued and new donors to donate to TIDE's cause.

1. Obstacles:

The hiring of a communications officer was an obstacle with achieving communication goals, but we have progressed well since the hire. Aside from that, all other project activities have had smooth implementation. The healthy communication among project team has been extremely helpful. Savings were realized for salaries due to delays in hiring of science director and communication officer. Total of Bz\$31,047.82 was carried over for year two project activities.

2. Links with other organizations:

TIDE works with several organizations and stakeholders in the accomplishment of its wider mission. During project implementation TIDE collaborated with the Belize Fisheries Department and the Belize Coast Guard in law enforcement activities. TIDE Tours also continue business linkages with local restaurants, tour operators, tour guides, local community businesses and several other stakeholders involved in the tourism industry.

TIDE Tours has a vendor listing of approximately 150 stakeholders. Some of the local restaurants which TIDE Tours use includes Waluco's Restaurant, Asha's Culture Kitchen and Gomiers Restaurant. Tour operators we partner with include Garbutt's Marine, PG Tours, Monkey Bay and Big Falls Extreme adventures, among others. We employ local part time guides, most of whom received some form of training from TIDE, like Alex Leonardo, Dan Castellanos Jr. and Neville Smith. Local vendors such as Quality Poultry, Southern Grocers Supplies all benefit from the expeditions which TIDE Tours coordinate. The contact made from

attending Canada Road Show gave TIDE Tours over 50 direct linkages to business with tourism connection to Belize. Collaboration continued with Discover Corp. One group arrive in December of 2018. The next group is schedule to arrive in the month of May of 2019.

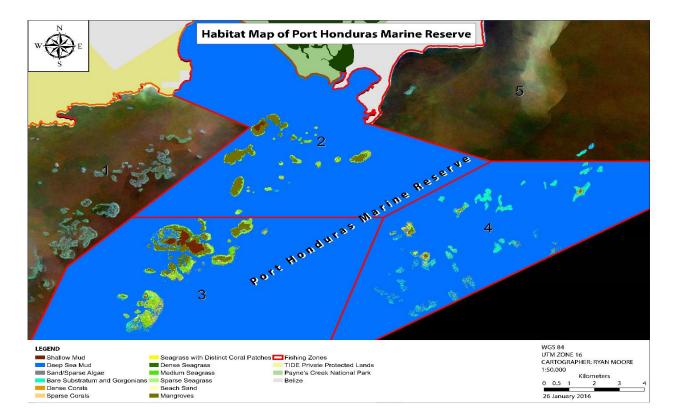
3. Description of activities for next period:

The planned activities to be implemented for the next period includes:

- 1. Continue conducting at least one biodiversity monitoring dive per commercial species.
- 2. Complete quadrant map for PHMR
- 3. Complete two additional managed access forum
- 4. Purchase equipment and materials required for patrols for PHMR rangers.
- 5. Complete weekly patrols within PHMR
- Complete 1 new cabana on TIDE Private Protected Lands site for the cabana have been selected.
- 7. Purchase outdoor furniture for TPPL
- 8. Upgrade TPPL Kitchen
- 9. Attend 1 international student travel show
- 10. Participate in Belize Tourism Expo
- 11. Attend BTB Conference
- 12. Attend BTB Road Show
- 13. Repair and upgrade TIDE boat
- 14. Purchase 1 outboard engine
- 15. Print new communications and promotional materials*
- 16. Promote TIDE's work on national radio and TV through monthly advertisement spots.
- 17. Conduct familiarization tour for donors
- 18. Launch individual donor program
- 4. Project development table: (Attached as separate document)

ANNEXES

Please attach graphic materials and publications that illustrate the results and are samples of the project products.



Annex II

ANNEX VII

Visitor accommodation compound in Big Falls is properly landscaped and maintained.



BEFORE



AFTER





ANNEX VII Renovate downstairs bathroom and bedroom at Big Falls accommodation site



ANNEX IX Big Falls: Upgrade road, entrance and parking area

BEFORE



AFTER





ANNEX X Big Falls: Indoor and outdoor furniture



ANNEX XI

Big Falls: upgrade 1 of 2 shower, sink and sewage



ANNEX XII Complete New Cabana



ANNEX XIII Outdoor Bathroom with lights. Paynes Creek National Park now has an upgraded Solar System that provides energy for the entire site



ANNEX XIV

TIDE Compound Storage





ANNEX XV TIDE Compound: Health and safety equipment



ANNEX XVI

Investment Made in reliable transportation



ANNEX XVIII

Organize and complete consultation meetings with TIDE staff, management, and board of directors to develop communications strategy.





PROJECT DEVELOPMENT TABLE

Project title: Strengthening financial sustainability initiatives to support the management of PHMR

Objectives	Output / Expected Result	Activity	Sub-activity			Ĩ	arter		Q7 (Q8 P6	erformance indicator	Sources and means of verification	Impact Indicator	Assumptions & risks	% of Completion
	Report on status of	1.1 Complete quadrant 3 of 4 of the habitat maps for the PHMR by dives.		x	x					da th	1 20 dives in 5 days to collect ata from incomplete zones in the PHMR and to complete GIS ork for habitat map	1.1 Miscellaneous Habitat map		1.1 – 1.3 Assumption:	100% completed
	commercial species generated with specific management recommendations.	1.2 Geo-reference points from different zones of the PHMR			×	×				da th	2 20 dives in 5 days to collect ata from incomplete zones in ne PHMR and to complete GIS ork for habitat map.	1.2 Miscellaneous Habitat Map		completed is n ier 1.4 Fishers actively participate in forums and provide solid recommendations for management	r N/A for this period
Objective 1. Monitor at least 3 finfish species as well as commercially important fisheries, conch, lobster, sea cucumber		1.3 Collect data to complete 8 biodiversity monitoring dives from commercial species (lobster, conch, sea cucumber and 5 fin fish species).		x	x×	××	(bi co	3 Complete at least 2 iodiversity monitoring dives per ommercial species per year for t least 8 species	1.3 Annual report on status of commercial species	1.1 – 1.4 Commercially important species populations maintained or improved from baseline for conch (10/ha)		100% completed
Management Framework (AMF)	AMF tool contributes to	1.4 Organize 4 Managed access forums			x	×	(x	>	Ao th fis	4 At least three Managed ccess Forums of 1 day each with le participation of at least 50 shermen/forum, compleated er year.	1.4 Minutes, photos, activity report, feedback	lobster (5/hr) and sea cucumber (45/ha)		100% completed - total of 2 sea cucumber, 2 conch, 2 lobster, 2 coral has occured since occured since occtober 2017.
		2.1 Conduct at least 600 daily patrols in PHMR		x	xx	x x	x	x	x	ad	-	2.1 Patrol logs indicate at least 600 patrols completed.		2.1 – 2.3 Assumption: Staff is able to collect and analyze SMART data	completion. A total of 198 patrols were conducted
Objective 2. To reduce Fishing pressure through increased surveillance and enforcement in PHMR.	Fishing pressures in PHMR are reduced through increased surveillance and enforcement presence in	2.2 Purchase equipment required for used of SMART technology		x	x					la	2. Purchase equipment (1 ptop, 5 GPS) required for data ollection with SMART technology	and sports fishers as well as	At least 80% of the licensed fishers are complying with the rules and regulations of the MPA.		e 100% completed
	the MPA	2.3 Collect and analyze SMART data for the PHMR						V	, I	SI	 With the use of tablets MART data analyzed and used to uide management decisions 	number of patrols and number and types of illegal activities recorded.			completed. SAMRT Data collected for over 3
	<u> </u>			^	× ×	^ X	× ×	^	^)	^					quarters of

Annex 1

				Time	e Unit-	- Quai	rters						
										Sources and means of			% of
Objectives	Output / Expected Result		Sub-activity	Q1	Q2 Q	Q4	Q5 (Q6 Q7	Performance indicator	verification	Impact Indicator	Assumptions & risks	Completion
	Financial sustainability mechanisms strengthened through implementation of alternative income generating programs	tracking course completed for 10 tour	3.1 Train 10 guides, 4 TIDE staff and 6 community guides in birding and wildlife tracking in order to allow the TIDE Tours/Ridge to Reef tour company to offer more tours for bird and wildlife enthusiasts		x				3.1 5 days training workshops are completed and 10 tour guides trained in Bird identification and wild life tracking by Birding Trainer in Belize and Earth Natives representative.	3.1 Attendance sheets, exams, photos, certificate	3.1 At least eight of ten guides complete training and hired in 3 birding group tours annually as measured by certificate of completion and registration with Tour Operator	3.1 Economic climate, Brexit, and US travel policy negatively impact travel and tourism originating from the US	
		3.2 Upgrade accommodation facility and compound at TIDE's property in Big Falls so that it can be marketed on Airbnb.	 3.2.1. Visitor accommodation compound in Big Falls is properly landscaped and maintained. 3.2.2. Renovate downstairs bathroom and bedroom at Big Falls accommodation site 3.2.3. Upgrade road, entrance and parking area at TIDE's property in Big Falls 	x	x				3.2. A person will be hired to renovate downstairs bathroom and bedroom, upgrade furniture inside and outside, 1 of 2 shower, sink and sewerage at TIDE's property in Big Falls as well as the road, entrance and parking area, to have the accommodation facility up to standard to be advertised as an Airbnb.				completed. Pictures are annexed 100% completed. 100% completed. Compaction of the materail on the was
		3.3 Promote the facility on Airbnb	 3.2.4. Upgrade furniture inside and outside TIDE's property in Big Falls 3.2.5. Upgrade 1 of 2 shower, sink and sewerage at TIDE's property in Big Falls. 3.3.1 Promote the facility on Airbnb 	x x x	x x x				3.3. Facility of TIDE registered on				completed pictures completed tubs was removed and
					x				Airbnb as a hotel and follow up of subsequent registration and listing.				work on BTB requirements before ad can be approve this activity
	TIDE Tours/Ridge to Reef accommodations expanded and improved to be able to		 3.4.1. Renovate bathroom at PHMR to allow for increase in visitation 3.4.2. Complete 2 new cabanas at TPPL to increase accommodation and raise its standard 3.4.3. Construct outdoor bathroom with lights at PCNP 	x x			x		3.4. A person will be hired to renovate bathroom at PHNR, complete 2 new cabañas, upgrade trails, purchase outdoor furniture (4 picnic tables), construct kitchen and bunkhouse at TPPL, construct outdoor bathroom with lights, purchase one set of furniture (1 table and 8 chairs), purchase and install 10 solar lights for outdoor structures, and 1 solar freezer for PCNP,	3.2 – 3.5 Contract, photos, quotations, Booking agents include the accommodation	3.2 – 3.5 TIDE's income increased by 10% through booking of the Air B&B as	3.2 – 3.5 Assumption: weather permits the construction, hurricanes do	was 50 % completed. The other cabana is schedule for next reproting period N/A for the
	host larger groups and host more diverse events	3.4 Upgrade accommodation facilities at TIDE's offices and protected areas - PHMR, PCNP and TPPL for visitors	lights at PCNP 3.4.4 Purchase one set of furniture (1 table and 8 chairs) for PCNP 3.4.5. Purchase and install 10 solar lights for outdoor structures at PCNP 3.4.6. Purchase and install 1 solar freezer at PCNP	x x x x					Construct storage unit at TIDE office, to upgrade accommodation facitlities and equipment to improve management at PHMR, PCNP and TPPL protected areas.	in their package to their customers	recorded by financial audit	not destroy facilities	reproting period 100% completed N/A 100% completed

Objectives Output / Expected Result Activity Sub-activity Q1 Q2 Q3 Q4 Q5 Q6 Q7 Q8 Performance indicator Sources and means of verification Impact Indicator Objective 3. To strength TIDE's financial sustainability mechanisms through implementation of alternative income generating programs. Activity Act	Assumptions & risks N/A fo reproti period N/A fo reproti period N/A fo reproti period N/A fo	oting od for the
Objective 3. To strength TIDE's financial sustainability mechanisms through implementation of alternative income generating programs. 3.4.7. Upgrade trails on TIDE'S Private Protected Lands (TPPL) 1 </th <th>N/A fo reproti period N/A fo reproti period N/A fo reproti</th> <th>for the oting od for the</th>	N/A fo reproti period N/A fo reproti period N/A fo reproti	for the oting od for the
Protected Lands (TPPL) X X X Objective 3. To strength TIDE's financial sustainability mechanisms through implementation of alternative income generating programs. 3.4.8. Purchase outdoor furniture (4 picnic tables) for TPPL X X X X X X X 3.4.9. Construct kitchen at TPPL for overnight visitors X	reproti period N/A fo reproti period N/A fo reproti	oting od for the
Objective 3. To strength TIDE's financial sustainability mechanisms through implementation of alternative income generating programs.	period N/A fo reproti period N/A fo reproti	od for the
Objective 3. To strength TIDE's financial sustainability mechanisms through implementation of alternative income generating programs. picnic tables) for TPPL x k k k k 3.4.9. Construct kitchen at TPPL for overnight visitors x k k k k k 3.4.10. Construct bunkhouse at TPPL k k k k k k	reproti period N/A fo reproti	
Notice x x x x sustainability mechanisms through implementation of alternative income generating programs. 3.4.9. Construct kitchen at TPPL for overnight visitors x x x 3.4.10. Construct bunkhouse at TPPL x x x x	period N/A fo reproti	oting
sustainability mechanisms through implementation of alternative income generating programs. 3.4.10. Construct bunkhouse at TPPL A A A A	N/A fo reproti	-
generating programs.	reproti	
3.4.10. Construct bunkhouse at TPPL		
		0
3.4.11. Construct storage unit at TIDE	comple	pleted.
	100%	6
office X	comple	oleted.
3.5.1. Purchase health and safety equipment equipment equipment	reproti	oting
	period	
3.5.2. Purchase 10 life vests, 10 storage boxes and 10 brackets Purchase 10 life vests, 10 storage	N/A fo reproti	
3.5 Upgrade accommodation	period	-
equipment at TIDE's offices and protected areas - PHMR, PCNP and TPPL	100%c	6 complet
for visitors 3.5.3. Purchase 1 set of dive boat mats X Purchase 1 set of dive boat mats	ed	
3.5.4. Purchase 1 desktop computer X Purchase 1 desktop computer	100%c ed	6complet
	1005	
3.5.5. Purchase 1 computer desk X Purchase 1 computer desk	Comple	
3.6.1. Invest in reliable transportation	100%	
for visitors by purchasing a mini bus 3.6. At least 3 familiarization	comple	pleted. sortation
Travel agents market and 3.6 Plan and implement familiarization 3.6. TIDE Tours' inco		
recommend TIDE tours enthusiastically and agencies, both domestic and	, olacea	
consistently international 3.6.3. Conduct Discover Corps consistently consistently international consistently international consistently international consistently international consistent consisten		
familiarization tour X reservations	Completion	
3.6.4. Familiarization tour for Belizean Tour Operators X	100% comple	
3.7.1. Attend two international students		
travel shows to conduct marketing. One	100%	6
each year. X X X 3.7. Staff attends at least 5	comple	oleted
3.7.2. Attend 1 Educational Travel national and international	100%	ó
TIDE is exposed to new and 2.7.2. Destination Trucking Function	vations 3.7 Booking agents make	oleted
innovative ideas in travel 3.7.3. Participate in pational and 3.7.3. Participate in beil/2e rourism expo	ease by reservations for visitation 100%	
companies and is able to implement in its own international travel conferences 3.7.4. Attend BTB conference in Belize X shows, one each year; one educational travel conference; with new ideas learned from implement in its own		
business one in Belize one in Belize to rest to the conferences in come.	attending conferences 100%c	6complet
3.7.5. Attend Canada road show with conference in Belize; Canada road	100%	6complet
BTB X I show with BTB).	ed	
3.7.6. Participate in BTB road shows	reproti	oting
	period	0
3.8.1. Purchase smart phone 3.8 Likes and followers on social media platforms increased by a contract of the second secon	100%	4
Social media campaign is reenergized and market media platforms increased by 20% at the end of the project 3.8 Number of likes and followers on social media:	3.8 Potential customers	

					e Unit-	Quar	rters							
		a shi tint	Sub-activity						_		Sources and means of			% of
Objectives	Output / Expected Result base is expanded through	Activity 3.8 Implement a social media strategy		Q1	Q2 Q	3 Q4	Q5 (Q6 Q	7 Q8	Performance indicator	verification	Impact Indicator increases by 3% from new	Assumptions & risks	Completion
	the implementation of a	5.8 implement a social media strategy	3.8.2. Implement online marketing training							resulting in an additional 5% in	number of increased	markets	media and make	
	social media strategy.		training							bookings	bookings	mantees	reservations	100%
					х									completed
										3.9 new equipment (boat engine,				N/A for the reproting
		3	3.9.1. Repair boat				х			dive tanks and repair boat) allows TIDE Tours to keep marine tours				period
	The profits from marine									in-house thereby retaining the	3.9 new marine tour			N/A for the
		3.9 Implement new marine tour								income that would have been	package added to marketing	3.9 Income from marine tours	3.9 Assumption: customers	reproting
	acquiring equipment	packages	3.9.2. Purchase new boat engine				Х			outsourced	media; inventory of fixed	increased by at least 5%	book marine tours; weather	period
	needed										assets includes boat, engine and dive tanks		permits marine tours	
											and unve tanks			N/A for the
														reproting
			3.9.3. Purchase dive tanks	Х										period
		4.1 Develop Terms of Reference (TOR)								4.1 Communications Manager	4.1 Employment contract			
		and hire Communications Manager								secured	signed with			
											Communications Manager			100%
				Х										completed
		4.2 Complete communication strategy								4.2 At least 8 meetings to	4.2 meeting minutes,			
		through consultations								organize and completed with all TIDE staff, Management, and	pictures, sign in sheets			
										Board of Directors.				100 %
					x							4.1 – 4.6 Number of individuals		completed
		4.3 launch communications strategy			^					4.3 Communication strategy	4.3 Strategy document	reached via social media is increased by 10% more, than	4.1 – 4.4 Assumption:	completee
										presented to the Board of	approved by the Board of			40 %
					х					Directors for approval	directors	the current most-reached social media post (11,300 reached)	Communications Manager is	completed
		4.4 Develop new communications								4.4 Website and social media	4.4 Website, social media,	(4,000 clicks).	qualified to fill role.	90%
	Effective communication	materials, including website and social								campaign launched wit new	Communication materials	()		completed
	strategy developed and implemented in order to	media presence								website 200 copies of a new publication and 1 radio/TV show		Number of local stakeholders'		revising an
	communicate TIDE's impact									spots .		knowledge of TIDE increased by		updating of the websit
	to stakeholders, donors,											10% as measured through before and after surveys.		has been
Objective 4: To develop and implemented	and partners.											before and after surveys.		complete
an Effective communication strategy in												Number of individuals that visit		The new s
order to communicate TIDE's impact to												TIDE's website or searched for		will be
stakeholders, donors, and partners.												TIDE increased by 15% from		reviewed upload in
					x	х						2017 figures as measured using		April.
		4.5 Train all TIDE staff in	1							4.5 Communications training	4.5 Attendance, agenda,	google analytics.		hiring of
		communications techniques								completed and at least 15 staff	minutes, photos		4.5 Staff is open to training	communic
					х					trained				on officer
		4.6 Conduct radio shows and TV spots.								4.6 At least 2 TV spots per year	4.6 TV and radio receipts,	1	A C Tanant and	1
										and 5 radio spots per year based	activity reports		4.6 Target audience act on information received and	
										on themes identify by the			are willing to change	
										strategy			attitudes.	100%
				х	Х		х	Х				1		completed

				Time Unit-			ters							
Objectives	Output / Expected Result	Activity	Sub-activity	Q1	Q2	Q3 Q4	Q5 Q	6 Q7	7 Q8		Sources and means of verification	Impact Indicator	Assumptions & risks	% of Completion
	TIDE's donor base is expanded and donors remain committed	4.7 Design and launch individual donor program		x	x	x				 Individual program launched with initial campaign and at least focused campaigns per year 	4.7 Campaigns, reports,	4.7 number of committed individual donors increase by 10%	4.7 Assumption: Donors are committed to TIDE	40 % completed
	High priority donors are supporting TIDE's work	4.8 Complete familiarization tour for high priority donors				x		x		4.8 At least 1 familiarization tour of TIDE's 3 protected areas per year.	- · · ·	4.8 TIDE's funding sources are	4.8 Assumptions: Donors are willing to participate in familiarization tour; weather permits tour	